TOKYO - 09/26/2019

LATEST TRENDS OF LNG MARKET AND ENERGY RELATED POLICIES

LNG Producer-Consumer Conference – Tokyo



A BACKBONE FOR THE ENERGY TRANSITION

Maintaining a balance between energy security, equity and sustainability across all sectors

| CHALLENGES | OPPORTUNITIES |
|---|---|
| • SUSTAINABILITY (decarbonization, air quality, efficiency, accountability) | ✓ Coal and Oil substitution ✓ LNG to power ✓ LNG as fuel ✓ Renewable gas & bio-LNG ✓ Hydrogen from NG with CCS ✓ Smart energy networks |
| • SECURITY (reliability) | ✓ Diversification of LNG sources ✓ LNG from unconventional gas ✓ New exporting countries ✓ New technologies (FSRUs, FLNG) |
| • EQUITY (accessibility and affordability) | ✓ End of destination clauses ✓ Commoditization of LNG market ✓ New pricing mechanisms and indices ✓ Retail LNG |



A FAST-GROWING AND MATURING INDUSTRY (2009-2018)

Towards a more diversified and flexible market



FROM 182 TO 314 mt

+73% imported volumes

FROM 18 YEARS TO 16 YEARS

Average duration of LT contracts signed



FROM 22 TO 42

Importing countries

★ FROM 62% TO 76%

Global demand in Asia



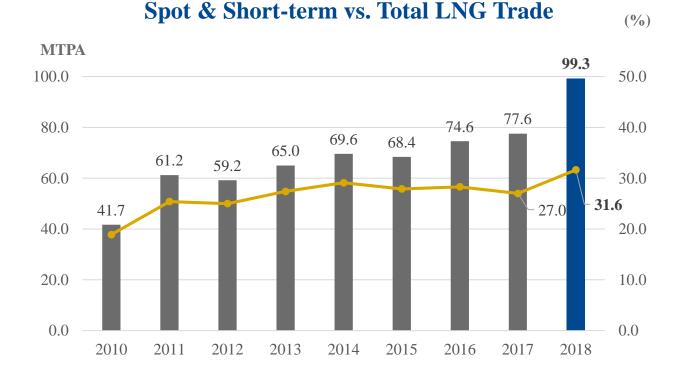
FROM 16% TO 32%

Delivered on spot or short-term*

*Spot or short-term transactions with physical delivery occurring less than 4 years from the transaction date

ENHANCING FLEXIBILITY AND LIQUIDITY OF LNG

Managing supply and demand risks in increasingly competitive markets



- Further removal of destination clauses
- Swaps
- Model diversion clauses
- Enhanced third-party access
- Reliable and robust indices
- Oil vs Spot Indexation
- Contractual innovation

CONCLUSIONS

LNG: a clean and flexible solution for a responsible energy future

- LNG uniquely placed to meet the energy trilemma while enhancing competitiveness and national energy security
- As contractual conditions and market liquidity increases, more opportunities will arise
- Companies and policymakers should combine efforts to further improve a safe, reliable, flexible and competitive access to LNG



THANK YOU

